



Request for Proposal (RFP)
End-of-Project Evaluation of R'OHOKET Project
on Antimicrobial Resistance with One Health
Approach

RFP NUMBER: ILRI/RFP-005-2026

Submission Emails

- **Technical Proposal:** ILRI-TechnicalExperience-ROHOKET@cgiar.org
- **Financial Proposal:** ILRI-FinancialExperience-ROHOKET@cgiar.org
- **Clarifications:** ilriprocurementkenya@cgiar.org

Key Dates

1. Advertisement Date	30/06/2026
2. Clarifications Submission Deadline	02/07/2026
3. RFP Submission Deadline	06/07/2026

1. Background and Context

1.1 About ILRI

The International Livestock Research Institute (ILRI) works for better lives through livestock in developing countries. ILRI is co-hosted by Kenya and Ethiopia, has 14 offices across Asia and Africa, employs some 700 staff, and has an annual operating budget of about USD 100 million in 2024. ILRI is a CGIAR research Centre, a global research partnership for a food-secure future, with its headquarters in Nairobi, Kenya and a principal campus in Addis Ababa, Ethiopia.

1.2 Project Overview

The R'OHOKET project is a multi-country and multisectoral initiative implemented in Uganda, Kenya, Ethiopia, and Tanzania, aimed at addressing antimicrobial resistance (AMR) through a One Health approach. The project partners have been involved in the fight against antimicrobial resistance for many years at community level and are currently contributing to national and global programs. The project aims to break down silos so that different sectors can coordinate and collaborate to ultimately contribute collectively to the implementation of the "One Health" approach on a national and regional scale.

1.3 Project Strategic Objectives

Each project country has an updated AMR action plan providing a coherent policy framework and priority actions to contain the emergence and spread of antimicrobial resistance through the following strategic objectives:

- Improve awareness and understanding of antimicrobial resistance through effective communication, education, and training.
- Strengthen the knowledge and evidence base through surveillance and research.
- Reduce the incidence of infections through effective sanitation, hygiene, and infection control measures.
- Optimize the use of antimicrobial drugs in human and animal health.
- Develop an economic case for sustainable investment that considers country needs and investment in new medicines, diagnostics, tools, vaccines, and other interventions

1.4 Project Components

1.4.1 Component 1: Research and Evidence-Based AMR Understanding

Component 1 aims to promote research and evidence-based AMR understanding, awareness, and prevention actions at local level. The objectives are:

- Identify all research-based cross-sector information to understand the factors involved in the emergence, re-emergence, and spread of AMR at community level.
- Increase public awareness of the risks and consequences of AMR to bring about behavioral change.

1.4.2 Component 2: Regional Collaborations and Multi-Sector Improvements

Component 2 aims to leverage existing regional collaborations, sector investments, and current knowledge to improve action at the human health - animal health - ecosystems interface, to improve public health. The objectives of this component are:

- Improve the training of health professionals in the three sectors.
- Build existing multi-sector collaborations in East Africa.
- Strengthen laboratory service quality.

1.4.3 Component 3: Strengthening National Decision-Making

Component 3 aims to strengthen the decision-making process at national level. The objectives of this component are:

- Refine national and regional guidelines in the light of quadripartite priorities.
- Improve the interpretation of scientific information by political decision-makers for better public policies.

1.5 Gender Equality and Youth Engagement

The project will strive to encourage the participation of women and girls, to ensure that gender is taken into account in the steering of activities and among the target audiences benefiting from the project, to guarantee the visibility of women and girl beneficiaries as project players, and to identify any obstacles or barriers to the participation of women and girls or the over- or under-representation of women or men in the sector concerned.

Youth involvement will be actively sought, mainly through University students One Health Clubs for their skills in crafting technology-driven, adapted awareness-raising communication on prudent and responsible use of antimicrobials by the public.

1.6 Project Status and Timeline

Now in its second year of implementation, the project is scheduled to conclude in August 2026. As part of accountability and learning, an independent end-of-project evaluation is required to assess performance, document lessons learned and inform future programming.

2. Purpose and Objectives of the Evaluation

2.1 Purpose

The purpose of this evaluation is to provide an independent and comprehensive assessment of the R'OHOKET project's performance and results, and to support accountability to the French Government while generating learning for future interventions. This evaluation will help determine whether the project has contributed to operationalizing the One Health approach.

2.2 Specific Objectives

The evaluation will:

- **Assess Project Effectiveness:** Evaluate the project's performance against its stated objectives and expected results, including evidence-informed awareness and recommendations for research priorities.
- **Analyze the project's contribution to strengthening AMR surveillance and laboratory systems.**
- **Identify key achievements, constraints, and lessons learned, including on the model of multisectoral partnership.**
- **Provide actionable recommendations for sustainability and scale-up.**

3. Scope of the Evaluation

3.1 Geographical Scope

The evaluation will cover implementation areas across four countries:

- **Kenya:** Nairobi, Kajiado, Uasin Gishu, Nakuru, Meru, Machakos, Nyeri, Kisii, Makueni, and Mombasa counties.
- **Uganda:** Kampala.
- **Ethiopia:** Adama, Hawassa, and Addis Ababa regions.
- **Tanzania:** Manyara, Iringa, Tanga, Morogoro, Mtwara, Kigoma, Dodoma, Dar es Salaam, Mwanza, and Kilimanjaro regions.

3.2 Project Implementation Period

May 2024 – August 2026.

3.3 Thematic Scope

The evaluation will cover the following thematic areas:

- Operationalizing One Health approach.
- Strengthening the gender approach.
- Laboratory capacity strengthening.
- Research and knowledge sharing, including the extent to which research has addressed emerging AMR challenges in human, animal, and environmental health sectors; the involvement of academic institutions, research institutions, and technical experts in research activities; ethical compliance, methodological rigor, and inclusivity of research processes.
- Workforce development with One Health approach.

Awareness of responsible use of antimicrobials

4. Terms of Reference (TOR)

4.1 Evaluation Criteria and Key Questions

The evaluation will be conducted in accordance with **OECD-DAC criteria**, commonly applied in French Government/AFD evaluations.

4.1.1 Relevance

- To what extent is the project aligned with national AMR strategies and regional stakeholder needs?
- How appropriate is the project design in addressing AMR challenges in the region?

4.1.2 Coherence

- How well does the project complement other AMR and One Health initiatives at national and regional levels?
- Are there synergies with partner institutions and policies?

4.1.3 Effectiveness

- To what extent have the project's outputs and outcomes been achieved?
- How effective were capacity-building activities (e.g., training, workshops)?
- To what extent has the gender approach been achieved?
- How has the multisectoral partnership model implemented the One Health approach?

4.1.4 Efficiency

- Were resources used in an optimal manner to achieve results?
- How efficient were the implementation and coordination mechanisms?

4.1.5 Impact

- What are the emerging or potential long-term effects of the project on AMR systems?
- Has the project contributed to improved laboratory quality and AMR data use?

4.1.6 Sustainability

- To what extent are the results likely to be sustained beyond project completion?
- What institutional, financial, and technical mechanisms support sustainability?

4.1.7 Cross-Cutting Issues

- Integration of the **One Health approach**.
- Consideration of **gender and social inclusion**, including **the youth**.
- Capacity strengthening and institutional ownership.

4.2 Evaluation Methodology

4.2.1 Mixed-Methods Approach

The evaluation will adopt a **mixed-methods approach**, ensuring triangulation of data through both quantitative and qualitative methods.

4.2.2 Quantitative Data Collection

Sources: Regional meeting reports, monthly technical meeting reports, and relevant indicators on:

- Number of campaigns to raise awareness of AMR.
- Number of students trained with the developed curriculum.
- Number of activities (seminars, training, clubs, digital deliverables) organized by young people.
- Number of laboratories supported.
- Number of training and workshops organized for human and animal health laboratories.
- Knowledge gained by community.
- Number of government animal health officials responsible for antimicrobial use (AMU) and AMR surveillance who have improved their practice.
- Number of laboratories that passed external quality assessment.

4.2.3 Qualitative Data Collection

- Desk review of key project documents including progress reports, workshop reports, and minutes of technical meetings.
- Key informant interviews with Government partners, donors, implementing partners, lab technicians, students (KRCS, MUHAS, Makerere), community workers, workshop participants, steering committee members, and other stakeholders.
- Focus group discussions with beneficiaries.
- Field visits to project sites (e.g., Kajiado, Uasin Gishu, Meru, Machakos, Nyeri counties).

4.2.4 Inception Report Requirement

The evaluator will submit an **inception report** no later than one week after contract signing, detailing the methodology, tools, and work plan.

4.3 Target Audience

- Targeted beneficiaries.
- National authorities.
- Community
- Stakeholders.

4.4 Deliverables

The evaluation team will produce:

- Inception Report.
- Draft Evaluation Report.
- Final Evaluation Report.
- PowerPoint Presentation of Key Findings.
- Dissemination of findings (Webinar).

All deliverables should meet high analytical and editorial standards and be submitted in English. Progress reports submitted by the consortium team leads will also be used as reference documents for the evaluation.

4.5 Evaluation Timeline

The evaluation is expected to be conducted over **6 weeks**, between **June and July 2026**, aligned with project closure activities.

4.6 Governance and Management

4.6.1 Roles and Responsibilities

- The evaluation will be commissioned by ILRI and conducted by an **independent external evaluator or evaluation team**.
- A **reference group** (ILRI and the French Embassy in Kenya) will provide oversight.
- The evaluation team will report to a designated **project focal point**.
- Independence and impartiality of the evaluation must be ensured.

4.7 Profile of the Evaluation Team

The evaluator or team should demonstrate:

- Proven experience (10 years) in evaluating donor-funded projects, preferably AFD/French-funded.
- Advanced degree in public health, veterinary science, microbiology, or related field.
- Strong knowledge of AMR and the One Health approach.
- Familiarity with gender approach.
- Experience in East Africa.
- Expertise in qualitative and quantitative methods.
- Excellent analytical and report-writing skills.

4.8 Ethical Considerations

The evaluation will adhere to internationally recognized ethical standards:

- Informed consent of participants.
- Confidentiality and data protection.
- Transparency and independence.

5. Instructions to Bidders

5.1 Procurement Process

This procurement will follow a two-stage closed RFP process involving technical and financial evaluation.

5.2 Technical Proposal Requirements

5.2.1 Technical Proposal Submission

Interested consultants or teams shall submit a Technical Proposal to the designated email address. The technical proposal must be submitted alongside a Disclosure and Certification Form.

5.2.2 Technical Proposal Content

The technical proposal should describe the consultancy's understanding of the assignment and proposed approach, including:

- Understanding of the consultancy assignment and objectives.
- Proposed evaluation methodology, detailed work plan, and timeline.
- Approach to data collection and analysis.
- Strategy for ensuring quality, rigor, and ethical standards.
- Team composition and roles of team members.
- Relevant experience and credentials of proposed evaluators.
- Confirmation of availability to commence work immediately upon contract award.
- References from previous similar evaluations.

5.2.3 Technical Evaluation Pass Mark

Only consultants who achieve a 60% technical evaluation pass mark will be required to participate in a structured virtual presentation before proceeding to the financial evaluation.

5.3 Financial Proposal Requirements

5.3.1 Financial Submission

Technically successful consultants will be invited to submit a reasonable and detailed financial proposal, breaking down all professional fees and other costs.

5.3.2 Financial Proposal Content

- Professional fees (daily rates or lump sum for evaluation team).
- Travel and accommodation costs (with breakdown by country and duration).
- Data collection and analysis costs.
- Reporting and dissemination costs.
- Cost for producing the short brochure illustrating project outcomes.
- Any other related costs.

6. Submission of Proposals

6.1 Proposal Submission Requirements

Proposals must be submitted no later than the deadline specified in the Key Dates table via separate emails (clearly separating the Technical and Financial proposals):

- **Technical Proposal, Disclosure & Certification Form:**
ILRI-TechnicalExperience-ROHOKET@cgiar.org
- **Financial Proposal:** ILRI-FinancialExperience-ROHOKET@cgiar.org

This is a closed tender email with a secure password that will only be accessed at the point of tender opening.

6.2 Email Subject Line

The subject of the email should be: **"End-of-Project Evaluation of R'OHOKET Project on Antimicrobial Resistance with One Health Approach"**

6.3 Confirmation of Receipt

Please send an email confirmation to ilriprocurementkenya@cgiar.org upon:

- Receipt of the invitation to tender.
- Submission of proposal.

7. Mandatory Compliance Checks

7.1 Mandatory Requirements (Pass/Fail)

All bidders must meet the following mandatory compliance checks before technical evaluation. Failure on any item results in automatic disqualification.

7.2 Legal Entity Consistency

- Proposal, registration documents, and bank details must match the same legal entity.
- Attach a copy of a valid Certificate of business incorporation or registration or equivalent.
- Attach a copy of a valid tax compliance certificate or equivalent.
- Provide CR12 or a certified list of shareholders or partners and the Directors.
- Provide company profile including company history, contacts (email, telephone, postal address, physical address), and services.
-

7.3 Evidence Linking Trading Name

If bidding under a trading name, official documentation must confirm its relationship to the legal entity.

7.4 Required Registration Documents

Certificate of incorporation, tax compliance (where applicable), and authorized signatory documentation must be submitted.

7.5 Two-Envelope Submission Compliance

Technical and Financial proposals must be submitted separately as instructed.

7.6 Signed Feasibility Statement

Bidder must confirm ability to deliver within ILRI/CGIAR constraints, timeline, and required presence.

7.7 Key Personnel CVs

CVs for all key personnel proposed for the evaluation team must be provided

8. Evaluation Criteria & Scoring

8.1 Evaluation Components

The proposal evaluation consists of:

1. Technical Proposal Evaluation **(80 marks)**.
2. Financial Proposal Evaluation **(20 marks)**.

8.2 Technical Proposal Evaluation Criteria

8.2.1 Scoring Scale

Each criterion will be scored on a scale of 1–5:

- 1 = Poor / does not meet expectations.
- 3 = Satisfactory / meets expectations.
- 5 = Excellent / significantly exceeds expectations.

8.2.2 Technical Evaluation Criteria and Weights (80marks)

Criterion	Description	Weight (80marks)
Understanding of AMR and One Health Context	Demonstrated understanding of AMR, One Health approach, and project context	15%
Evaluation of Methodology	Quality and appropriateness of proposed evaluation design and methodology	15%
Data Collection and Analysis Plan	Clarity and comprehensiveness of data collection strategy and analytical approach	15%
Team Expertise and Capacity	Qualifications, experience, and suitability of proposed evaluation team	15%
Work Plan and Timeline	Feasibility, clarity, and detail of proposed work plan aligned with timeline	10%
Ethical Standards and Quality Assurance	Approach to ensuring ethical standards, data quality, and report rigor	5%
Knowledge of East Africa Context	Familiarity with East African health systems and stakeholder landscape	5%

8.2.3 Technical Evaluation Pass Mark

Consultants must achieve a minimum of **60%** technical evaluation score to proceed to financial evaluation and virtual presentation.

8.3 Financial Proposal Evaluation

8.3.1 Financial Evaluation Criteria

Only technically passed consultants will undergo financial evaluation based on cost reasonableness and completeness.

8.3.1 Financial Evaluation Score (20marks)

The financial proposal in (USD) will be evaluated out of **20 marks**, with scores assigned based on:

- Cost reasonableness and value for money.
- Completeness and clarity of budget breakdown.
- Alignment with proposed deliverables and timeline.

The financial score may be calculated using the following formula unless specified a different approach.

$$\text{Financial Score} = (\text{Lowest Evaluated Financial Proposal} / \text{Bidder's Evaluated Financial Proposal}) \times 20\%$$

8.4 Combined Scoring and Contract Award

The contract will be awarded to the bidder achieving the highest combined technical and financial score, provided the bidder is determined to be qualified and responsive.

The final score will be calculated out of 100 marks: **Technical Score (80 marks) + Financial Score (20 marks).**

9. Award Conditions

9.1 Contract Award Criteria

ILRI will award the contract to the successful tenderer whose tender has been determined to be substantially responsive and has been determined to be the lowest evaluated tender, provided that the tenderer is determined to be qualified to perform the contract satisfactorily.

9.2 ILRI Reserve Rights

ILRI reserves the right to:

- Accept or reject any tender.
- Annul the tendering process and reject all tenders at any time prior to contract award, without incurring any liability to the affected tenderer or tenderers or any obligation to inform the affected tenderer or tenderers of the grounds for its action.
- Notify each tenderer who submitted a tender if ILRI determines that none of the tenderers is responsive.

9.3 Disqualification and Debarment

A tenderer who gives false information about its qualification or who refuses to enter into a contract after notification of contract award shall be considered for debarment by ILRI from participating in future procurement.

10. Disclosure and Certification Form

10.1 Information Required

For the firm to be able to provide the quality of services required and ensure there is no conflict of interest with the Center, please submit this disclosure form alongside your technical proposal.

The information provided by you will be handled on a Strictly Confidential basis and is for the use of the Center only.

This form must be fully completed. For those questions not applicable to your company, please fill in the blank with "N/A" or "NONE". If the space provided after each question is insufficient, please record the information on a separate typed page and attach it to the original.

10.2 Disclosure Questions

1. List below the names and nationalities of all the Directors, Shareholders and/or Partners of your company.

2. List any other Companies, Holding Companies or other organizations and their addresses who hold a substantial interest in your company.

3. List the name of the Chairman and the Managing Director of the company.

4. Do any of the company employees, particularly those in management positions, have any family members or friends employed by ILRI?

Yes

☐

No

☐

If yes, list their names and position in either organization.

5. Do you have a code of conduct or ethics governing your director's and your employees' behavior?

Yes

☐

No

☐

If yes, please attach a copy with your offer.

6. List below the banks or Credit Institutions with which your company has accounts if this is not presented in your audited financial statements.

7. Does the company have Branch offices, which are owned and operated solely by the company?

Yes

☐

No

☐

If yes, list below the Company owned branch facilities and their physical addresses:

8. Are the company's owned or leased premises insured against fire, theft, storm, etc.

Yes

☐

No

☐

If yes, list below the companies Insurer(s), Classes of Policies held, Amounts Insured.

9. Are you insured for all third party or consequential liabilities?

Yes

☐

No

☐

If yes, what is the limit of your liability?

10. Will any other parties or companies be authorized to act as your brokers/sub-contractors?

Yes

☐

No

☐

If yes, list their names and physical addresses below.

10.3 Certification Statements

The following certification statements must be signed and submitted with the vendor's offer on this original form.

- I. I, _____ the Chairman/Director/ Managing Director of (company) _____ hereby agree to all Provisions and caveats governing the submission of our offer.
- II. I further certify that Request for Proposal, has been offered with the full intent of this Company to supply the services as described at the rates we have indicated, which are guaranteed for the purposes of negotiating external audit services with the Center and that all of the rates and charges have been verified, and are correct as indicated herein, and do not require any further amendment(s).
- III. I further certify that all of the information we have supplied in the Disclosure form is full and complete and true, to the best of my knowledge.
- IV. In addition, I certify that I have all of the necessary authority conferred upon me by this company to guarantee the rates and charges in this Offer, and all other information contained herein.

Signature: _____ Date: _____

Name: _____ Title: _____

Signature: _____ Date: _____

Name: _____ Title: _____